

# **Management's Discussion and Analysis** of Northland Power's Financial Position and Operating Results

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# **SECTION 1: OVERVIEW**

### Introduction

The purpose of this Management's Discussion and Analysis ("**MD&A**") is to explain the financial results and to assist the reader in understanding the nature and importance of changes and trends as well as the risks and uncertainties that may affect the operating results and financial position of Northland Power Inc. ("**Northland**" or the "**Company**"). This MD&A should be read in conjunction with Northland's unaudited interim condensed consolidated financial statements for the three and six months ended June 30, 2019 and 2018, as well as its audited consolidated financial statements for the years ended December 31, 2018 and 2017 ("**2018 Annual Report**") and Northland's most recent Annual Information Form dated February 21, 2019 ("**2018 AIF**"). This material is available on SEDAR at www.sedar.com and on Northland's website at northlandpower.com.

This MD&A contains forward-looking statements that are based on certain estimates and assumptions that were considered reasonable on August 7, 2019; actual results may differ materially. Northland's audit committee reviewed this MD&A and the associated unaudited interim condensed consolidated financial statements and notes, and its Board of Directors approved these documents prior to their release.

All dollar amounts set out herein are in thousands of Canadian dollars, unless otherwise stated.

### Forward-Looking Statements

This MD&A contains forward-looking statements that are based on certain estimates and assumptions that were considered reasonable on August 7, 2019; actual results may differ materially. Forward-looking statements are provided for the purpose of presenting information about management's current expectations and plans. Readers are cautioned that such statements may not be appropriate for other purposes. Northland's actual results could differ materially from those expressed in, or implied by, these forward-looking statements and, accordingly, no assurances can be given that any of the events anticipated by the forward-looking statements will transpire or occur. Forward-looking statements are predictive in nature, depend upon or refer to future events or conditions, or include words such as "expects," "anticipates," "plans," "predicts," "believes," "estimates," "intends," "targets," "projects," "forecasts" or negative versions thereof and other similar expressions or future or conditional verbs such as "may," "will," "should," "would" and "could." These statements may include, without limitation, statements regarding future adjusted EBITDA, free cash flow, dividend payments and dividend payout ratios; the construction, completion, attainment of commercial operations, cost and output of development projects; litigation claims; plans for raising capital; and the future operations, business, financial condition, financial results, priorities, ongoing objectives, strategies and outlook of Northland and its subsidiaries. These statements are based upon certain material factors or assumptions that were applied in developing the forward-looking statements, including the design specifications of development projects, the provisions of contracts to which Northland or a subsidiary is a party, management's current plans and its perception of historical trends, current conditions and expected future developments, as well as other factors that are believed to be appropriate in the circumstances. Forward-looking statements are subject to numerous risks and uncertainties, which include, but are not limited to, revenue contracts, counterparty risks, contractual operating performance, variability of revenue from generating facilities powered by intermittent renewable resources, offshore wind concentration, natural gas and power market risks, operational risks, permitting, construction risks, project development risks, financing risks, interest rate and refinancing risks, liquidity risk, credit rating risk, currency fluctuation risk, variability of cash flow and potential impact on dividends, taxation, natural events, environmental, health and worker safety risks, market compliance risk, government regulations and policy risks, international activities, reliance on information technology, labour relations, reputational risk, insurance risk, risks relating to co-ownership, bribery and corruption risk, legal contingencies, and the other factors described in the 2018 Annual Report and the 2018 AIF. Other than as specifically required by law, Northland undertakes no obligation to update any forward-looking statements to reflect events or circumstances after such date or to reflect the occurrence of unanticipated events, whether as a result of new information, future events or results, or otherwise.



### Non-IFRS Financial Measures

This MD&A and certain of Northland's press releases include references to the Company's adjusted earnings before interest, income taxes, depreciation and amortization ("**adjusted EBITDA**"), free cash flow and applicable payout ratio and per share amounts, measures not prescribed by International Financial Reporting Standards (**IFRS**), and therefore do not have any standardized meaning under IFRS and may not be comparable to similar measures presented by other companies. Adjusted EBITDA and free cash flow are presented at Northland's share of underlying operations. These measures should not be considered alternatives to net income (loss), cash flow from operating activities or other measures of financial performance calculated in accordance with IFRS. Rather, these measures are provided to complement IFRS measures in the analysis of Northland's results of operations from management's perspective. Management believes that adjusted EBITDA, free cash flow and applicable payout ratio and per share amounts are widely accepted financial indicators used by investors and securities analysts to assess the performance of a company, including its ability to generate cash through operations. For reconciliations of these non-IFRS measures to their nearest IFRS measure, refer to *SECTION 4.4: Adjusted EBITDA* for a reconciliation of consolidated net income (loss) under IFRS to reported adjusted EBITDA and *SECTION 4.5 Free Cash Flow* for a reconciliation of cash provided by operating activities under IFRS to reported free cash flow.

### Adjusted EBITDA

Adjusted EBITDA represents core operating performance of the business excluding leverage, income tax and non-core accounting items. Adjusted EBITDA is calculated as net income (loss) adjusted for the provision for (recovery of) income taxes, depreciation of property, plant and equipment, amortization of contracts and other intangible assets, net finance costs, interest income from Gemini, fair value (gain) loss on derivative contracts, unrealized foreign exchange (gain) loss, (gain) loss on sale of development assets, elimination of non-controlling interests (excluding management and incentive fees to Northland), equity accounting and other adjustments as appropriate. For clarity, Northland's adjusted EBITDA reflects a reduction for its share of general and administrative costs during development and construction that do not qualify for capitalization.

Management believes adjusted EBITDA is a meaningful measure of Northland's operating performance because it excludes certain items included in the calculation of net income (loss) that may not be appropriate determinants of long-term operating performance.

### Free Cash Flow

Free cash flow represents the cash generated from the business that management believes is representative of cash available to pay dividends while preserving long-term value of the business. Free cash flow is calculated as cash provided by operating activities adjusted for short-term changes in operating working capital; non-expansionary capital expenditures; interest incurred on outstanding debt; scheduled principal repayments; major maintenance and debt reserves; exclusion of pre-completion revenue and operating costs for projects under construction; interest income from Northland's subordinated loan to Gemini; proceeds from government grants; non-controlling interests; preferred share dividends; net proceeds from sale of development assets; and other adjustments as appropriate, including lease payments.

For clarity, Northland's free cash flow reflects a reduction for expenditures on development activities until an advanced project qualifies for capitalizing development expenditures. Where Northland controls the distribution policy from its investments, free cash flow reflects Northland's share of the investment's underlying free cash flow, otherwise, Northland includes the cash distributions received from the investment. Free cash flow from foreign operations is translated to Canadian dollars at the exchange rate Northland realizes on cash distributions.

Management believes free cash flow is a meaningful measure of Northland's ability to generate cash flow after all on-going obligations (except common and class A share dividends) to be available to invest in growth initiatives and fund dividend payments.

The free cash flow payout ratio indicates the proportion of free cash flow paid as dividends, whether in cash or in shares under Northland's dividend re-investment plan (**DRIP**). The net payout ratio indicates the proportion of free cash flow paid as cash dividends (not reinvested). The payout ratio generally reflects Northland's ability to fund expansionary capital expenditures and sustain dividends.

Northland's debt and equity for a project are generally funded and/or committed at the beginning of construction, but it may be several years before the project starts to generate cash flow. As a result, from time to time, Northland may have a temporarily higher payout ratio than it would if the future free cash flow from projects under construction were reflected in the calculation. This factor may affect the comparability of Northland's payout ratio to that of industry peers.



# SECTION 2: NORTHLAND'S OPERATING FACILITIES

As of June 30, 2019, Northland owns or has a net economic interest in 2,014 megawatts (**MW**) of power-producing facilities with a total operating capacity of approximately 2,429 MW. Northland's operating facilities produce electricity from renewable resources and natural gas for sale primarily under long-term power purchase agreements (**PPA**) or other revenue arrangements with creditworthy customers in order to generate predictable cash flows.

Northland's MD&A and unaudited interim condensed consolidated financial statements include the results of its operating facilities, the most significant of which are presented below:

	Year of Commercial Operations or Acquisition		Economic interest <sup>(2)</sup>	Gross Production Capacity (MW)	Net Production Capacity (MW)
Offshore Wind	-				
Gemini	2017	The Netherlands	60%	600	360
Nordsee One	2017	Germany	85%	332	282
Thermal					
Iroquois Falls	1997	Ontario	100%	120	120
Kingston	1997	Ontario	100%	110	110
Kirkland Lake <sup>(3)</sup>	1993	Ontario	77%	132	102
North Battleford	2013	Saskatchewan	100%	260	260
Spy Hill	2011	Saskatchewan	100%	86	86
Thorold	2010	Ontario	100%	265	265
On-shore Renewable					
Cochrane Solar	2015	Ontario	63%	40	25
Grand Bend	2016	Ontario	50%	100	50
Jardin	2009	Québec	100%	133	133
McLean's	2014	Ontario	50%	60	30
Mont Louis	2011	Québec	100%	101	101
Solar	2014	Ontario	100%	90	90
Total				2,429	2,014

(1) Operating thermal and on-shore renewable facilities are located in Canada.

(2) As at June 30, 2019, Northland's economic interest was unchanged from December 31, 2018.

(3) Northland indirectly controls 100% of the voting interest of Kirkland Lake, while third-parties have non-voting ownership interests. Northland's effective net economic interest in Kirkland Lake is approximately 77%.

As of June 30, 2019, Northland had 399 MW of generating capacity under construction, representing the Deutsche Bucht offshore wind project ("**Deutsche Bucht**") in the North Sea and the La Lucha solar project ("**La Lucha**") in Mexico, in addition to its 60% equity stake in the 1,044 MW Hai Long projects under development in Taiwan (refer to *SECTION 8: CONSTRUCTION AND DEVELOPMENT ACTIVITIES* for additional information). Furthermore, Northland has a portfolio of projects in various stages of development in Europe, North America, Latin America and Asia.

Refer to the 2018 AIF for additional information on Northland's operating facilities and projects under construction or development.



# **SECTION 3: CONSOLIDATED HIGHLIGHTS**

### 3.1: Significant Events

Significant events during the first half of 2019 and through the date of this MD&A are described below.

#### La Lucha Solar Project Update

In May 2019, Northland announced the final investment decision followed by the commencement of the construction of its 100% owned La Lucha 130 MW solar project in the State of Durango, Mexico, which Northland originated as part of its broader Mexico development strategy. Total capital cost for the project is approximately \$190 million with project completion expected in the second half of 2020. Refer to SECTION 8: CONSTRUCTION AND DEVELOPMENT ACTIVITIES for additional information.

#### Deutsche Bucht Offshore Wind Project Update

The construction of Northland's Deutsche Bucht offshore wind project is progressing according to schedule and is on budget. Installation of the project's 33 wind turbines began in June 2019, with 25 turbines installed to date. The total estimated project cost remains at approximately €1.4 billion (CAD \$2.0 billion) with project completion expected by the end of 2019.

#### Hai Long Offshore Wind Project Update

In February 2019, Northland and its 40% partner, Yushan Energy, executed a 20-year PPA with Taiwan Power Company ("**Taipower**") for the Hai Long 2A offshore wind project, based on the 300 MW Feed-in-Tariff ("**FIT**") allocation. Refer to *SECTION* 8: CONSTRUCTION AND DEVELOPMENT ACTIVITIES for additional information.

#### Secondary Offering of Common Shares

On April 5, 2019, a secondary offering closed for Northland's common shares held by entities controlled by James Temerty, the Chair of the Board of Directors of Northland. Northland did not receive any proceeds from this transaction. Subsequent to the closing, Mr. Temerty beneficially owns, or exercises control and direction over, approximately 11.5% of the common shares and all of the 1,000,000 Class A shares of Northland.



### 3.2: Operating Highlights

The following table presents key IFRS and non-IFRS financial measures and operational results:

#### Summary of Consolidated Results

	т	hree months	ended	June 30,	Six months ended June 30,			
		2019		2018	2019		2018	
FINANCIALS								
Sales	\$	343,822	\$	338,177 <b>\$</b>	842,362	\$	824,549	
Gross profit		322,003		314,694	780,926		769,251	
Operating income		145,945		131,119	433,533		412,273	
Net income (loss)		76,234		69,024	280,464		246,979	
Adjusted EBITDA		194,034		182,991	487,709		473,412	
Cash provided by operating activities	\$	341,441	\$	343,320	649,235		649,450	
Free cash flow		35,174		36,969	177,013		185,016	
Cash dividends paid to common and Class A shareholders <sup>(1)</sup>		54,062		40,108	108,124		79,239	
Total dividends declared <sup>(2)</sup>		54,081		52,938	108,143		105,693	
Per Share								
Net income (loss) - basic	\$	0.28	\$	0.29 <b>\$</b>	1.06	\$	0.90	
Free cash flow - basic	\$	0.20	\$	0.21 \$	0.98	\$	1.05	
Total dividends declared <sup>(2)</sup>	\$	0.30	\$	0.30 <b>\$</b>	0.60	\$	0.60	
ENERGY VOLUMES								
Electricity production in gigawatt hours (GWh)		1,797		1,790	4,336		4,117	

(1) Increase primarily as a result of shares under the DRIP being sourced from the secondary market such that all dividends declared reflect cash outflow from Northland.

(2) Represents total dividends declared to common and class A shareholders including dividends in cash or in shares under the DRIP.



# **SECTION 4: RESULTS OF OPERATIONS**

### 4.1: Operating Results

### **Offshore Wind Facilities**

Northland's operating offshore wind facilities consist of Gemini and Nordsee One. The following table summarizes their operating results:

	Three mon	ded June 30,	Six months ended June 30,				
	2019		2018		2019		2018
Electricity production (GWh) <sup>(1)</sup>	645		694		1,670		1,702
Sales/gross profit <sup>(2)</sup>	\$ 193,139	\$	192,562	\$	503,361	\$	508,687
Plant operating costs	32,906		37,068		66,034		72,626
Operating income	91,010		84,589		298,677		292,744
Adjusted EBITDA	\$ 106,251	\$	103,677	\$	293,472	\$	290,186

(1) Includes GWh both produced and attributed to paid curtailments.

(2) Offshore wind facilities do not have cost of sales and as a result, the reported sales figure equals gross profit.

Northland's two operating offshore wind facilities, Gemini and Nordsee One, are located in the North Sea, off the coasts of the Netherlands and Germany, respectively. Wind facilities tend to produce more electricity during winter due to denser air and higher winds compared to summer, the effect of which is reflected in the respective fiscal quarter's results. For the year ended December 31, 2018, Gemini and Nordsee One contributed approximately 34% and 26%, respectively, of Northland's total adjusted EBITDA. Refer to the 2018 AIF for additional information on Northland's offshore wind facilities.

Gemini has subsidy agreements with the Government of the Netherlands which expire in 2031. The subsidies top up the wholesale market-based revenue generated by Gemini to a fixed, contractual rate per megawatt hour (**MWh**) and are subject to an annual production ceiling (the "**Gemini Subsidy Cap**"), beyond which, production earns revenue at wholesale market prices. Based on management's expectations of wind resources and resultant electricity production volumes, the Gemini Subsidy Cap and the associated earnings would be achieved during the fourth quarter of the calendar year. The top up to a fixed contractual rate is subject to a floor price, however, thereby exposing Gemini to market price risk if the average wholesale market price for the year falls below the contractual floor price of approximately  $\leq 44$ /MWh. For the six months ended June 30, 2019, the loss on sales from the average wholesale market price falling below the contractual floor price is estimated at  $\leq 1$  million or 0.5% of revenues from Gemini. For the six months ended June 30, 2018, the estimated loss on sales was  $\leq 2$  million or 1.1% of revenue from Gemini, however, the impact was ultimately \$nil for the 2018 year.

Nordsee One has a Feed-In Tariff (**FIT**) contract with the German government which expires in 2027. The associated tariff is added to the wholesale market price, effectively generating a fixed unit price for energy sold. Under the German *Renewable Energy Sources Act*, while the tariff compensates for most production curtailments required by the system operator, Nordsee One does not receive the tariff for periods where the market power price remains negative for longer than six consecutive hours.

Gemini and Nordsee One results are affected by foreign exchange rate fluctuation, which primarily affects net income and adjusted EBITDA. Northland has entered into foreign exchange rate swaps for a substantial portion of anticipated cash flow, thereby mitigating some of the impact of foreign exchange rate fluctuations on free cash flow.

*Electricity production* for the three and six months ended June 30, 2019, decreased 7.0% or 49 GWh and 1.9% or 32 GWh, respectively, compared to the same periods of 2018 primarily due to cable and other repairs at Gemini combined with unpaid curtailment from periods of negative market pricing at Nordsee One, partially offset by higher production at Nordsee One in the first quarter of 2019.

*Sales* of \$193 million for the three months ended June 30, 2019, were largely in line with the same quarter of 2018 primarily as a result of similar factors affecting production combined with unfavourable foreign exchange rate fluctuations of \$5 million. The unfavourable variances were offset by the effect of the return of a 2017 overpayment to Gemini by the off-taker in the



second quarter of 2018. Sales of \$503 million for the six months ended June 30, 2019, decreased 1.0% or \$5 million primarily due to the same factors above, partially offset by higher production at Nordsee One in the first quarter. Foreign exchange rate fluctuations resulted in \$14 million lower sales for the six months ended June 30, 2019 compared to the same period of 2018.

*Plant operating costs* of \$33 million and \$66 million for the three and six months ended June 30, 2019, decreased 11.2% or \$4 million and 9.1% or \$7 million compared to the same periods of 2018 primarily due to the timing of repairs at Gemini and higher personnel costs at Nordsee One in the first quarter of 2018.

In April 2019, the turbine manufacturer for Nordsee One filed for insolvency. Nordsee One currently depends on the manufacturer to complete outstanding warranty work and perform under its service maintenance agreement. Nordsee One is currently operating under an agreement with the manufacturer to continue providing certain services. Northland is self-performing the remaining services on behalf of the manufacturer for Nordsee One's benefit. In July 2019, Northland and Nordsee One entered into a service maintenance agreement whereby Northland would provide all maintenance services if the manufacturer is unable to fulfill its agreement. Northland does not currently anticipate a material financial impact from this matter.

*Operating income* of \$91 million and \$299 million for the three and six months ended June 30, 2019, respectively, increased 7.6% or \$6 million and 2.0% or \$6 million compared to the same period of 2018 primarily due to lower plant operating costs.

*Adjusted EBITDA* of \$106 million and \$293 million, for the three and six months ended June 30, 2019, respectively, increased 2.5% or \$3 million and 1.1% or \$3 million compared to the same periods of 2018 primarily due to the factors described above.

#### **Thermal Facilities**

The following table summarizes the operating results of the thermal facilities:

	Three mon	ths end	led June 30,	Six months ended June				
	2019		2018	2019		2018		
Electricity production (GWh)	821		759	1,912		1,690		
Sales <sup>(1)</sup>	\$ 90,864	\$	84,719	\$ 215,187	\$	201,273		
Less: cost of sales	19,695		23,483	54,938		55,298		
Gross profit	71,169		61,236	160,249		145,975		
Plant operating costs	13,309		14,170	24,971		25,002		
Operating income	48,197		36,122	116,241		100,435		
Adjusted EBITDA <sup>(2)</sup>	\$ 60,842	\$	51,111	\$ 137,995	\$	129,127		

(1) Northland accounts for its Spy Hill operations as a finance lease.

(2) Includes management and incentive fees earned by Northland.

The contractual structures of Northland's thermal facilities ensure the facility's gross profit is generally stable, within a seasonal profile, regardless of production or sales levels so long as the plant is available. Under some PPAs, the facility is reimbursed for certain costs of sales by the counterparty. When possible, management also aims to maximize returns through the re-marketing of natural gas storage and transportation ("**gas optimization**"). For the year ended December 31, 2018, Northland's six thermal facilities contributed approximately 30% of total adjusted EBITDA, with North Battleford, Iroquois Falls and Thorold accounting for approximately 27%. Refer to the 2018 AIF for additional information on Northland's thermal facilities.

*Electricity production* for three months ended June 30, 2019, increased 8.2% or 62 GWh compared to the same quarter of 2018 primarily due to an increase in off-peak production and new incremental capacity at North Battleford, partially offset by fewer dispatches at Thorold as a result of market conditions in Ontario. Electricity production for the six months ended June 30, 2019, increased 13% or 222 GWh compared to the same period of 2018 primarily due to the same factors combined with greater dispatches at Thorold as a result of favourable market conditions in Ontario in the first quarter of 2019.

Sales of \$91 million for the three months ended June 30, 2019, increased 7.3% or \$6 million compared to the same quarter of 2018 primarily due to higher off-peak production and new incremental capacity revenue at North Battleford. Further contributing to the positive variance is the effect of lower reported sales at Iroquois Falls in the second quarter of 2018 due to the effect of the reduced rate escalation by the system operator as well as a maintenance outage at another facility last year. Sales of \$215 million for the six months ended June 30, 2019, increased 6.9% or \$14 million compared to the same period of 2018 primarily due to the same factors as well as gas optimization income at Thorold and North Battleford, partially offset by



lower estimated PPA rate escalation at Iroquois Falls in 2019.

*Gross profit* of \$71 million and \$160 million for the three and six months ended June 30, 2019, respectively, increased 16.2% or \$10 million and 9.8% or \$14 million compared to the same period of 2018 largely due to lower gas transportation costs and favourable operating results at North Battleford and Iroquois Falls, as described above.

*Plant operating costs* of \$13 million for the three months ended June 30, 2019, decreased 6.1% or \$1 million compared to the same quarter of 2018 primarily due to lower production at Thorold. Plant operating costs of \$25 million for six months ended June 30, 2019, were in line with the same period of 2018.

*Operating income* of \$48 million and \$116 million for the three and six months ended June 30, 2019, respectively, increased 33.4% or \$12 million and 15.7% or \$16 million compared to the same periods of 2018 primarily due to higher gross profit and lower plant operating costs, as described above.

Adjusted EBITDA of \$61 million and \$138 million for the three and six months ended June 30, 2019, respectively, increased 19.0% or \$10 million and 6.9% or \$9 million compared to the same periods of 2018 primarily due to the same factors increasing operating income.

#### **On-shore Renewable Facilities**

The following table summarizes the operating results of the on-shore renewable facilities:

	Three mont	ths ended June 3	),	Six mon	ths en	ded June 30,
	2019	201	8	2019		2018
Electricity production (GWh) <sup>(1)</sup>	331	33	7	754		725
On-shore wind	\$ 28,889	28,39	6 <b>\$</b>	70,222	\$	67,428
Solar	29,214	32,50	0	46,111		47,161
Sales/gross profit <sup>(2)</sup>	58,103	60,89	6	116,333		114,589
On-shore wind	6,841	5,50	2	13,131		11,577
Solar	1,198	1,24	8	2,563		2,194
Plant operating costs	8,039	6,75	0	15,694		13,771
Operating income	25,875	31,09	7	52,831		54,783
On-shore wind	15,178	16,16	5	39,625		38,932
Solar	24,072	26,86	5	37,531		38,794
Adjusted EBITDA	\$ 39,250	\$ 43,03	0 <b>\$</b>	77,156	\$	77,726

(1) Includes GWh both produced and attributed to paid curtailments.

(2) On-shore renewable facilities do not have cost of sales and as a result, the reported sales figures equal gross profit.

Northland's on-shore renewable assets comprise four on-shore wind and three solar facilities located in Ontario and Québec. On-shore wind projects are similar in nature operationally to offshore wind; however, with lower operating costs and generally lower wind resources. Solar power facilities have much lower fixed operating costs per unit of capacity than thermal or wind facilities. Electricity production from solar facilities tends to be less variable than wind but is limited to available sunlight, which is generally higher in the summer than in the winter. For the year ended December 31, 2018, Northland's on-shore renewable facilities contributed approximately 16% of total adjusted EBITDA. Refer to the 2018 AIF for additional information on Northland's on-shore renewable facilities.

*Electricity production* at the on-shore renewable facilities for the three months ended June 30, 2019, was largely in line with the same quarter of 2018, while production for the six months ended June 30, 2019, was 4.0% or 29 GWh higher than the same period last year primarily due to higher wind resource in the first quarter of 2019.

Sales of \$58 million for the three months ended June 30, 2019, decreased 4.6% or \$3 million compared to the same quarter of 2018 primarily due to rain and cloud cover at the solar facilities. Production variances at the solar facilities have a larger effect on sales than the wind facilities since solar facilities receive a higher contracted price per MW. Sales of \$116 million for the six months ended June 30, 2019, increased 1.5% or \$2 million compared to 2018 because of higher production at the wind facilities.

*Plant operating costs* of \$8 million and \$16 million for the three and six months ended June 30, 2019, respectively, were 19.1% or \$1 million and 14.0% or \$2 million higher than the same periods of 2018 due primarily to profit-sharing fees to the turbine maintenance provider at certain wind facilities as a result of increased sales.

*Operating income* and *adjusted EBITDA* of \$26 million and \$39 million, respectively, for the three months ended June 30, 2019, decreased 16.8% or \$5 million and 8.8% or \$4 million compared to the same quarter of 2018 largely due to lower production at the solar facilities and higher plant operating costs at certain wind facilities, as described above. Operating income and adjusted EBITDA of \$53 million and \$77 million for the six months ended June 30, 2019, respectively, decreased 3.6% or \$2 million and 0.7% or \$1 million compared to 2018 primarily due to lower operating results at the solar facilities as described above.

### 4.2: General and Administrative Costs and Other Income

The following table summarizes general and administrative (G&A) costs:

	Three months e	Six mon	ths ended June 30,	
	2019	2018	2019	2018
Corporate overhead	\$ <b>7,940</b> \$	9,985	\$ 15,348	\$ 17,516
Development overhead	4,841	4,342	8,983	7,609
Development projects	5,070	6,154	9,286	9,669
Corporate G&A costs	17,851	20,481	33,617	34,794
Operations G&A	3,705	4,296	6,198	8,271
Total G&A costs	21,556	24,777	39,815	43,065

*Corporate G&A costs* for the three months ended June 30, 2019, decreased 12.8% or \$3 million compared to the same quarter of 2018 primarily due to the timing of expenditures related to project development activities and certain non-recurring costs incurred in 2018. Corporate G&A costs for the six months ended June 30, 2019, decreased 3.4% or \$1 million compared to the same period of 2018 primarily due to the timing of expenditures related to project development activities.

*Development overhead costs* relate primarily to personnel, rent and other office costs not directly attributable to identifiable development projects. *Development project costs* are generally third-party costs directly attributable to identifiable development projects, whose capitalization begins once management determines that the project has a high likelihood of being pursued through to completion (refer to the 2018 Annual Report for additional information on the policy for capitalization of development costs).

*Operations G&A costs* for the three and six months ended June 30, 2019, decreased 13.8% or \$1 million and 25.1% or \$2 million respectively, compared to the same periods of 2018 primarily as a result of lower personnel costs at the offshore wind facilities and timing of certain other costs.

The following table presents the effect of corporate G&A costs and other income on adjusted EBITDA:

	Three months e	nded June 30,	Six months ended June 30			
	2019	2018	2019	2018		
Corporate G&A costs	(17,851)	(20,481)	(33,617)	(34,794)		
Gemini interest income	5,275	5,398	10,514	10,793		
Other <sup>(1)</sup>	267	256	2,189	374		
Corporate items in Adjusted EBITDA	\$ <b>(12,309)</b> \$	(14,827) \$	<b>(20,914)</b> \$	(23,627)		

(1) Includes corporate investment income and energy marketing income (net).

*Gemini interest income* represents interest earned on the subordinated debt receivable from Gemini to Northland. Since Northland consolidates the financial results of Gemini, the subordinated debt balances and related investment income and interest expense eliminate upon consolidation; nevertheless, Gemini interest income is included in Northland's consolidated adjusted EBITDA because it reflects returns generated from an investment in core assets.



### 4.3: Consolidated Results

The following discussion of the significant factors contributing to the consolidated financial results should be read in conjunction with Northland's unaudited interim condensed consolidated financial statements for the six months ended June 30, 2019.

### Second Quarter

*Total Sales* of \$344 million increased 1.7% or \$6 million compared to the same quarter of 2018 primarily due to higher off-peak production and new incremental capacity at North Battleford, the effect of the reduced rate escalation at Iroquois Falls in the second quarter of 2018 and the effect of the return of a 2017 overpayment to Gemini by the off-taker in the second quarter of 2018. These positive variances were partially offset by lower solar resource and the effect of foreign exchange fluctuations for Gemini and Nordsee One.

*Gross profit* of \$322 million increased 2.3% or \$7 million compared to the same quarter of 2018 primarily due to the same factors affecting sales described above and lower gas transportation costs at thermal facilities.

*Plant operating costs* decreased 6.4% or \$4 million compared to the same quarter of 2018 primarily due to the timing of repairs at the offshore wind facilities partially offset by profit-sharing fees to the turbine maintenance provider at certain on-shore wind facilities as a result of increased sales.

*G&A costs* decreased 13.0% or \$3 million compared to the same quarter of 2018 primarily due to the timing of expenditures related to project development activities.

*Finance costs, net* (primarily interest expense) decreased 6.2% or \$5 million compared to the same quarter of 2018 primarily due to declining interest costs as a result of scheduled principal repayments on facility-level loans, a lower outstanding balance on corporate credit facilities and the redemption of convertible debentures in December 2018.

*Fair value gain on derivative contracts* was \$26 million compared to a \$48 million gain in the same quarter of 2018 primarily due to the movement in the fair value of interest rate swaps and foreign exchange contracts.

Foreign exchange loss of \$2 million is primarily due to unrealized loss from fluctuations in the closing foreign exchange rate.

Other (income) expense improved by \$5 million mainly due to insurance proceeds received related to construction.

Primarily as a result of the factors described above, partially offset by a \$1 million lower tax expense, net income increased \$7 million in the second quarter of 2019 compared to the same quarter of 2018.

#### Year-to-date

*Total Sales* of \$842 million increased 2.2% or \$18 million compared to 2018 primarily due to higher overall production at the thermal facilities, higher wind resource at the on-shore renewable facilities, the effect of the reduced rate escalation at Iroquois Falls in the second quarter of 2018 as well as maintenance outages at a facility last year. These positive variances were partially offset by the effect of foreign exchange rate fluctuations for Gemini and Nordsee One.

*Gross profit* of \$781 million increased 1.5% or \$12 million compared to 2018 primarily due to the same factors affecting sales described above.

*Plant operating costs* decreased 4.2% or \$5 million compared to 2018 primarily due to the timing of repairs at Gemini and lower personnel costs at Nordsee One compared to the same period last year.

*G&A costs* decreased 7.5% or \$3 million compared to 2018 primarily due to the timing of expenditures related to project development activities.

*Finance costs, net* (primarily interest expense) decreased 6.5% or \$11 million compared to 2018 primarily due to declining interest costs as a result of scheduled principal repayments on facility-level loans, a lower outstanding balance on corporate credit facilities and the redemption of convertible debentures in December 2018.

*Fair value gain on derivative contracts was* \$69 million compared to a \$46 million gain in 2018 primarily due to the movement in the fair value of interest rate swaps and foreign exchange contracts.

*Foreign exchange loss* of \$5 million is primarily due to unrealized loss from fluctuations in the closing foreign exchange rate.

*Other (income) expense* improved by \$7 million compared to 2018 primarily due to insurance proceeds received related to construction and a non-cash fair value adjustment on a loan receivable, partially offset by the gain on sale of an operating asset in 2018.



Mainly due to the factors described above, combined with a \$14 million higher tax expense, compared to the same period last year, net income increased \$33 million for the six months ended June 30, 2019 compared to 2018.

### 4.4: Adjusted EBITDA

The following table reconciles net income (loss) to adjusted EBITDA:

	Three months o	ended June 30,	Six month	s ended J	une 30,
	2019	2018	2019		2018
Net income (loss)	\$ <b>76,234</b> \$	69,024	\$ 280,464	\$2	46,979
Adjustments:					
Finance costs, net	79,526	84,787	159,381	1	70,402
Gemini interest income	5,275	5,398	10,514		10,793
Provision for (recovery of) income taxes	13,447	14,339	57,366		43,661
Depreciation of property, plant and equipment	104,053	104,123	208,075	2	09,131
Amortization of contracts and intangible assets	4,741	3,525	9,494		7,072
Fair value (gain) loss on derivative contracts	(25,599)	(48,494)	(68,752)	(	45,670)
Foreign exchange (gain) loss	2,240	7,515	5,463		(7,584)
Elimination of non-controlling interests	(63,404)	(57,690)	(163,535)	(1	59,681)
Finance lease (lessor) and equity accounting	836	28	1,775		872
Other adjustments	(3,315)	436	(12,536)		(2,563)
Adjusted EBITDA	\$ <b>194,034</b> \$	182,991	\$ 487,709	\$ 4	73,412

Adjusted EBITDA includes interest income earned on Northland's €117 million subordinated debt to Gemini, which includes accrued interest. Cash interest payments commenced in 2017 and semi-annual principal payments will commence in 2027 until maturity in 2032. Northland consolidates the financial results of Gemini and, as a result, Northland's loan balances, investment income, and interest expense are eliminated upon consolidation.

The adoption of IFRS 16 effective January 1, 2019 has resulted in an increase in adjusted EBITDA relative to last year since prior period figures are not restated. The increase in adjusted EBITDA for the full year 2019 compared to 2018 is an estimated \$6 million.

For the six months ended June 30, 2019, other adjustments primarily include insurance proceeds received related to construction and a non-cash fair value adjustment on a loan receivable. For the six months ended June 30, 2018, other adjustments primarily include a gain on sale of an operating asset.

#### Second Quarter

Adjusted EBITDA of \$194 million for the three months ended June 30, 2019, increased 6.0% or \$11 million compared to the same quarter of 2018. The significant factors increasing adjusted EBITDA include:

- \$8 million increase at Iroquois Falls due to the effect of the reduced rate escalation adjustments recorded in the second quarter of 2018. This positive variance was partially offset by a reduction in PPA rates for 2019;
- \$6 million increase at Gemini primarily due to the effect of an adjustment totaling €7.3 million (€4.4 million net to Northland) recorded in the second quarter of 2018 relating to the return of a 2017 overpayment to Gemini by the off-taker as well as lower plant operating costs in the quarter, partially offset by lower production as a result of repairs; and
- \$3 million improvement in corporate items in adjusted EBITDA primarily due to the timing of expenditures related to project development activities and the effect of certain non-recurring costs incurred in 2018.

Factors partially offsetting the increase in adjusted EBITDA include:

- \$4 million decrease at Nordsee One primarily due to unpaid curtailment as a result of negative market prices; and
- \$3 million decrease as a result of lower production at the solar facilities due to rain and cloud cover during the quarter.



### Year-to-date

Adjusted EBITDA of \$488 million for the six months ended June 30, 2019, increased 3.0% or \$14 million compared to the same period last year. The significant factors increasing adjusted EBITDA include:

- \$9 million increase primarily due to higher production at Thorold and North Battleford and the effect of the reduced rate escalation adjustments at Iroquois Falls recorded in the second quarter of 2018 as well as maintenance outages at another facility last year;
- \$2 million increase at Gemini primarily due to the effect of the return of a 2017 overpayment to Gemini by the off-taker recorded in 2018 as well as lower plant operating costs partially offset by lower production as a result of repairs; and
- \$3 million improvement in corporate items in adjusted EBITDA primarily due to the timing of expenditures related to project development activities and higher corporate investment income.

### 4.5 Free Cash Flow

The following table reconciles cash flow from operations to free cash flow:

	Three mor	ths en	ded June 30,	Six months ended June		
	2019		2018	2019		2018
Cash provided by operating activities	\$ 341,441	\$	343,320	\$ 649,235	\$	649,450
Adjustments:						
Net change in non-cash working capital balances related to operations	(73,979)		(84,558)	(33,456)		(51,941)
Non-expansionary capital expenditures	(1,472)		(365)	(2,152)		(1,106)
Restricted funding for major maintenance, debt and decommissioning reserves	(5,382)		(4,742)	(8,802)		(7,426)
Interest paid, net	(95,436)		(104,758)	(138,053)		(147,775)
Scheduled principal repayments on facility debt	(227,531)		(185,109)	(239,709)		(196,813)
Funds set aside (utilized) for scheduled principal repayments	104,034		82,340	(5,478)		(4,502)
Preferred share dividends	(2,931)		(2,884)	(5,860)		(5,735)
Consolidation of non-controlling interests	(7,994)		(12,444)	(54,245)		(68,453)
Lease payments	(1,574)		—	(2,846)		_
Investment income <sup>(1)</sup>	5,981		5,757	11,809		11,312
Nordsee One proceeds from government grant	4,709		4,687	10,847		10,306
Foreign exchange	(7,080)		(711)	(3,331)		(381)
Other <sup>(2)</sup>	2,388		(3,564)	(946)		(1,920)
Free cash flow	\$ 35,174	\$	36,969	\$ 177,013	\$	185,016

(1) Investment income includes Gemini interest income and interest received on third-party loans to partners on Cochrane Solar.

(2) Other includes adjustments for Nordsee One interest on shareholder loans, equity accounting, Deutsche Bucht expenses excluded from free cash flow and non-cash expenses adjusted in working capital excluded from free cash flow, partially offset by stock-based compensation awards settled in cash in the period.

Scheduled principal repayments on facility term loans reflect repayments as paid. Funds set aside (utilized) for scheduled principal repayments allocates semi-annual repayments evenly across two quarters as well as adjusts for timing of quarterly repayments. Gemini's principal repayment schedule is weighted towards the first payment of the year to align with Gemini's expected cash flow profile. For 2019, Northland's share of Gemini and Nordsee One's principal repayments are expected to total €79 million and €72 million, respectively, (2018 - €77 million and €49 million).

Free cash flow incorporates interest expense each quarter as it is accrued in net income and working capital or paid.



The following table summarizes cash and total dividends paid and respective free cash flow payout ratios as well as per share amounts:

		Three mont	onths ended June 30,			Six months ended Ju		ded June 30,
		2019		2018		2019		2018
Cash dividends paid to common and Class A shareholders		54,062	\$	40,108	\$	108,124	\$	79,239
Free cash flow payout ratio - cash dividends $^{(1)}$						58.4%		48.9%
Total dividends paid to common and Class A shareholders (2)	\$	54,062	\$	53,149	\$	108,124	\$	105,571
Free cash flow payout ratio - total dividends $^{(1)}$						65.1%		66.7%
Weighted average number of shares - basic (000s) (3)		180,246		176,651		180,225		176,650
Weighted average number of shares - diluted (000s) <sup>(4)</sup>		187,421		187,572		187,625		187,905
Per share (\$/share)								
Dividends paid		\$0.30		\$0.30		\$0.60		\$0.60
Free cash flow — basic		\$0.20		\$0.21		\$0.98		\$1.05
Free cash flow — diluted		\$0.20		\$0.21		\$0.95		\$1.01

(1) On a rolling four-quarter basis.

(2) Represents dividends paid in cash and in shares under the DRIP. For 2019, cash dividends equal total dividends because shares under the DRIP are being sourced from the secondary market.

(3) Includes common shares and class A shares but excludes common shares issuable upon conversion of outstanding convertible debentures.

(4) Includes common shares, class A shares and any common shares issuable upon conversion of outstanding convertible debentures.

### Second Quarter

Free cash flow of \$35 million for the three months ended June 30, 2019, was 4.9% or \$2 million lower than the same quarter of 2018 primarily due to a \$17 million increase in scheduled principal repayments, primarily for Nordsee One debt.

Factors offsetting the decrease in free cash flow include:

- \$10 million decrease in net interest expense due to declining interest costs as a result of scheduled principal repayments on facility-level loans, lower outstanding balance on corporate credit facilities and redemption of convertible debentures in December 2018; and
- \$5 million net increase in overall earnings primarily due to the similar factors affecting adjusted EBITDA partially offset by higher current taxes.

#### Year-to-date

Free cash flow of \$177 million for the six months ended June 30, 2019 was 4.3% or \$8 million lower than the same period last year primarily due to a \$33 million increase in scheduled principal repayments, primarily for Nordsee One debt.

Factors partially offsetting the decrease in free cash flow include:

- \$15 million decrease in net interest expense due to declining interest costs as a result of scheduled principal repayments on facility-level loans, lower outstanding balance on corporate credit facilities and redemption of convertible debentures in December 2018; and
- \$6 million net increase in overall earnings primarily due to the similar factors affecting adjusted EBITDA partially offset by higher current taxes.

As at June 30, 2019, the rolling four quarter free cash flow net payout ratio was 58.4%, calculated on the basis of cash dividends paid and 65.1% calculated on the basis of total dividends, compared to 48.9% and 66.7%, respectively, in 2018. The increase in the free cash flow payout ratio calculated on the basis of cash from 2018 was primarily due to an increase in the number of shares due to the redemption of the convertible debentures in December 2018 and also due to a drop in the DRIP participation since the discount was reduced to nil effective December 2018.



# **SECTION 5: CHANGES IN FINANCIAL POSITION**

The following table provides a summary of account balances derived from the unaudited interim condensed consolidated balance sheets as at June 30, 2019 and December 31, 2018.

As at	June 30, 2019	Dece	mber 31, 2018
Assets			
Cash and cash equivalents	\$ 288,696	\$	278,400
Restricted cash	363,146		450,437
Trade and other receivables	203,429		275,088
Other current assets	48,327		39,675
Property, plant and equipment	8,182,752		8,105,845
Contracts and other intangible assets	546,834		581,097
Other assets <sup>(1)</sup>	536,983		534,563
	\$ 10,170,167	\$	10,265,105
Liabilities			
Trade and other payables	277,221		197,828
Interest-bearing loans and borrowings	6,945,559		7,011,572
Net derivative liabilities <sup>(2)</sup>	576,145		537,157
Net deferred tax liability <sup>(2)</sup>	190,132		179,549
Other liabilities <sup>(3)</sup>	694,421		798,377
	\$ 8,683,478	\$	8,724,483
Total equity	1,486,689		1,540,622
	\$ 10,170,167	\$	10,265,105

(1) Includes goodwill, finance lease receivable, long-term deposits and other assets.

(2) Presented on a net basis.

(3) Includes dividends payable, corporate credit facilities, convertible debentures, provisions and other liabilities.

Significant changes in Northland's unaudited interim condensed consolidated balance sheets were as follows:

- *Restricted cash* decreased by \$87 million, primarily due to the release of funds set aside for debt service at Nordsee One, which were reclassified to cash as a result of an amendment to Nordsee One's debt facility agreement in the first quarter.
- *Trade and other receivables* decreased by \$72 million, mainly due to lower sales at Nordsee One and the thermal facilities compared to the end of 2018.
- *Property, plant and equipment* increased by \$77 million, primarily due to construction-related activities at Deutsche Bucht and La Lucha and the initial recognition of lease assets of \$53 million, partially offset by depreciation and foreign exchange rate fluctuation.
- *Trade and other payables* increased by \$79 million, mainly due to the timing of construction-related payables at Deutsche Bucht.
- Interest-bearing loans and borrowings decreased by \$66 million, primarily due to scheduled principal repayments on project debt and foreign exchange rate fluctuations, partially offset by Deutsche Bucht construction activities.
- Net deferred tax liability (deferred tax asset less deferred tax liabilities) increased by \$11 million due to movements in the differential between accounting and tax balances, particularly the movement in net derivative liabilities.
- Other liabilities decreased by \$104 million, mainly due to a partial repayment of Northland's revolving facility and foreign exchange rate fluctuation, partially offset by the initial recognition of lease liabilities of \$53 million.



# SECTION 6: EQUITY, LIQUIDITY AND CAPITAL RESOURCES

Northland maintains sufficient liquidity to meet short- and medium-term cash needs and ensures that it has access to sufficient resources to capitalize on investment opportunities and to meet development expenditure commitments, monthly cash dividend requirements and other needs in the normal course of operations. Northland finances these commitments through cash flow from operations, non-recourse project financing, corporate credit facilities, convertible debentures and equity, such as common and preferred shares.

### Equity and Convertible Unsecured Subordinated Debentures

The change in shares and class A shares during 2019 and 2018 was as follows:

For period ended	June 30, 2019	December 31, 2018
Shares outstanding, beginning of year	179,201,743	174,440,081
Conversion of debentures	190,040	2,527,626
Shares issued under the LTIP	-	23,467
Shares issued under the DRIP	-	2,210,569
Shares outstanding, end of period	179,391,783	179,201,743
Class A shares	1,000,000	1,000,000
Total common and convertible shares outstanding, end of period	180,391,783	180,201,743

Preferred shares outstanding as at June 30, 2019 and December 31, 2018 are as follows:

As at	June 30, 2019	December 31, 2018
Series 1	4,501,565	4,501,565
Series 2	1,498,435	1,498,435
Series 3	4,800,000	4,800,000
Total	10,800,000	10,800,000

In their most recent report issued in October 2018, Standard & Poor's reaffirmed Northland's corporate credit rating of BBB (Stable). In addition, Northland's preferred share rating was reaffirmed on Standard & Poor's Canada scale of BB+.

As at June 30, 2019, Northland had 179,391,783 common shares outstanding with no change in Class A and preferred shares outstanding from December 31, 2018. During the first half of 2019, \$4.1 million of convertible debentures were converted into 190,040 common shares.

As of the date of this MD&A, Northland has 179,394,698 common shares outstanding with no change in Class A and preferred shares outstanding from June 30, 2019. If the convertible debentures outstanding as at June 30, 2019, totaling \$152 million, were converted in their entirety, an additional 7.0 million common shares would be issued.

### Normal Course Issuer Bid (NCIB)

Pursuant to its NCIB, commencing December 17, 2018, Northland is authorized to purchase for cancellation, up to 8,000,000 common shares representing approximately 4.5% of Northland's then issued and outstanding common shares. The NCIB will expire on December 16, 2019, or such earlier date as Northland completes its purchases pursuant to the NCIB. For the six months ended June 30, 2019, no common shares were purchased under the NCIB.



### Liquidity and Capital Resources

The following table reconciles Northland's opening cash and cash equivalents to closing cash and cash equivalents:

	Three Mon	ths E	nded June 30,	Six Mont	hs En	ded June 30,
	2019		2018	2019		2018
Cash and cash equivalents, beginning of period	\$ 361,503	\$	443,196	\$ 278,400	\$	400,573
Cash provided by operating activities	341,441		343,320	649,235		649,450
Cash used in investing activities	(327,797)		(85,021)	(432,293)		(381,550)
Cash (used in) provided by financing activities	(85,413)		(237,408)	(200,651)		(222,492)
Effect of exchange rate differences	(1,038)		(8,929)	(5,995)		9,177
Cash and cash equivalents, end of period	\$ 288,696	\$	455,158	\$ 288,696	\$	455,158

#### Year-to-date

Cash and cash equivalents for the six months ended June 30, 2019, increased \$10 million due to \$649 million in cash provided by operating activities, partially offset by \$432 million in cash used in investing activities, \$201 million in cash used in financing activities and the effect of foreign exchange translation of \$6 million.

Cash provided by operating activities for the six months ended June 30, 2019, was \$649 million comprising:

- \$280 million of net income;
- \$335 million in non-cash and non-operating items such as depreciation and amortization, finance costs, changes in fair value of financial instruments and deferred taxes; and
- \$33 million in changes in working capital due to the timing of payables, receivables and deposits.

Cash used in investing activities for the six months ended June 30, 2019, was \$432 million, primarily comprising:

- \$516 million used for the purchase of property, plant and equipment, primarily for the construction of Deutsche Bucht and La Lucha; and
- \$17 million of restricted cash funding associated with construction at Deutsche Bucht as well as maintenance and decommissioning reserves for operating facilities.

Partially offsetting cash used in investing activities was a \$95 million change in working capital primarily related to the timing of construction payables at Deutsche Bucht.

Cash used in financing activities for the six months ended June 30, 2019, was \$201 million, primarily comprising:

- \$360 million in repayments under the corporate revolving facility (\$120 million) and scheduled principal repayments on project debt (\$240 million);
- \$114 million of common, Class A and preferred share dividends;
- \$66 million in dividends to the non-controlling shareholders; and
- \$140 million in interest payments.

Factors partially offsetting cash used in financing activities include:

- \$402 million of proceeds primarily from borrowings under Deutsche Bucht's construction loan; and
- \$80 million change in restricted cash, primarily from release of funds set aside for debt service at Nordsee One.

Movement of the euro against the Canadian dollar decreased cash and cash equivalents by \$6 million for the six months ended June 30, 2019. Northland aims to mitigate the effects of exchange rate fluctuations through a variety of mechanisms, including foreign exchange rate hedges and using euro-denominated corporate debt for operating expenditures and the purchase of property, plant and equipment in euros by Deutsche Bucht.



### Property, plant and equipment

	Cos	t balance as at Dec. 31, 2018	Additions	Other <sup>(1)</sup>	Exchange rate differences	Cost balance as at June 30, 2019
Operations:						
Offshore wind	\$	5,666,499 \$	99 \$	10,596 \$	(271,685) \$	5,405,509
Thermal <sup>(2)</sup>		1,760,009	1,193	47	_	1,761,249
On-shore renewable		1,721,698	107	28,117	_	1,749,922
Construction:						
Offshore wind		819,462	492,830	1,545	(44,537)	1,269,300
On-shore renewable		_	20,616	_	(531)	20,085
Corporate		26,851	1,635	15,091	(587)	42,990
Total	\$	9,994,519 \$	516,480 \$	55,396 \$	(317,340) \$	5 10,249,055

The following table provides a continuity of the cost of property, plant and equipment for the six months ended June 30, 2019:

(1) Includes initial recognition of lease right-of-use assets and amounts accrued under the LTIP. Refer to Note 2.3 and 4 of the interim financial statements for additional information on lease recognition.

(2) Excludes Spy Hill lease receivable accounting treatment.

#### Long-term Debt

Operating facilities and projects under construction are financed primarily with non-recourse project debt with fixed or hedged interest rates and repayments tied to the terms of the project's initial PPA post-completion. Each project is undertaken as a special-purpose entity so that an adverse event at one facility would not affect Northland's other facilities. By owning and operating high-quality assets and applying its deep, long-term experience, Northland expects to continue to enjoy a competitive cost of capital, which maximizes returns from growth initiatives.

The following table provides a continuity of Northland's debt for the six months ended June 30, 2019:

	-	Balance as at Dec. 31, 2018	Financings, net of costs	Repayments	Amort. of costs/fair value	Exchange rate differences	Balance as at June 30, 2019
Operations:							
Offshore wind	\$	4,160,574 \$	— \$	(193,394)	\$ 9,152	\$ (198,145) \$	\$ 3,778,187
Thermal		995,131	—	(22,294)	320	_	973,157
On-shore renewable		1,100,198	_	(24,022)	534	_	1,076,710
Construction:							
Offshore wind		755,669	402,285	_	—	(40,449)	1,117,505
Corporate <sup>(1)</sup>		309,274	(518)	(119,963)	389	(14,136)	175,046
Total	\$	7,320,846 \$	401,767 \$	(359,673)	\$ 10,395	\$ (252,730)	\$ 7,120,605

(1) Excludes convertible unsecured subordinated debentures.

In February 2019, Nordsee One amended its debt facility agreement to include a debt service reserve facility, resulting in the release of €50 million in funds previously restricted for debt service.

In addition to the loans outstanding in the above table, as at June 30, 2019, \$40 million of letters of credit were outstanding under non-recourse project-level credit facilities for operational use.

#### **Debt Covenants**

Northland generally conducts its business indirectly through separate subsidiary legal entities and is dependent on the distribution of cash from those subsidiary entities to defray its corporate expenses, repay corporate debt and to pay cash dividends to common, Class A and preferred shareholders. Most operating subsidiaries hold non-recourse debt, which typically prohibits distributions if the loan is in default (notably for non-payment of principal or interest) or if the entity fails to achieve a benchmark debt service coverage ratio, which is the ratio of adjusted EBITDA to scheduled principal and interest payments over a specified time period. Northland and its subsidiaries were in compliance with all debt covenants for the period ended June 30, 2019.



### **Corporate Credit Facilities and Letters of Credit**

Northland's corporate credit facilities are available for general corporate purposes, to support operational, construction and development opportunities and to provide letters of credit issued on behalf of Northland. The corporate credit facilities are summarized in the table below:

As at June 30, 2019	Facility size	Amount drawn	Outstanding letters of credit	Available capacity	Maturity date
Syndicated revolving facility	\$ 1,000,000 \$	178,620	\$ 89,647 \$	\$ 731,733	Jun. 2024
Bilateral letter of credit facility	100,000	—	99,484	516	Mar. 2020
Export credit agency backed letter of credit facility	100,000	_	45,080	54,920	Mar. 2020
Total	\$ 1,200,000 \$	178,620	\$ 234,211 \$	\$ 787,169	
Less: deferred financing costs		3,574			
Total, net	\$	175,046			

- In the first quarter of 2019, Northland repaid \$120 million (€80 million) of the balance drawn on the revolving facility.
- In the second quarter of 2019, the \$1 billion revolving credit facility was extended to June 22, 2024.
- Subsequent to June 30, 2019, the bilateral letter of credit facility was extended to March 31, 2021.
- Amounts drawn against the revolving facility reflect €120 million converted at the period-end exchange rate.
- Of the \$234 million of corporate letters of credit issued as at June 30, 2019, \$115 million relates to projects under advanced development or construction.

Northland's corporate credit facilities include provisions that allow for renewals at Northland's option, subject to approval by the lenders.

### SECTION 7: SUMMARY OF QUARTERLY CONSOLIDATED RESULTS

Northland's consolidated financial results are affected by seasonal factors, contract provisions and extraordinary items, which result in quarterly variations. Northland's quarterly net income (loss) also varies due to any non-cash impairments/recoveries and foreign exchange adjustments required to translate euro and U.S. dollar denominated balances to the appropriate quarterend Canadian dollar equivalent and due to fair value movements of financial derivative contracts.

With the exception of the adoption of IFRS 16 in 2019 (refer to note 2 of the unaudited interim condensed consolidated financial statements), accounting policies and principles have been applied consistently for all periods presented in the table below.

In millions of dollars, except per share information	Q2	Q1	Q4	Q3	Q2	Q1	Q4	Q3
	2019	2019	2018	2018	2018	2018	2017	2017
Total sales	\$ 343.8	498.5	\$ 380.9	\$ 350.2	\$ 338.2	\$ 486.4	\$ 394.6	\$ 295.2
Operating income	145.9	287.6	170.7	150.4	130.5	281.2	196.5	103.5
Net income (loss)	76.2	204.20	65.3	93.2	69.0	178.0	82.3	31.7
Adjusted EBITDA	194.0	293.7	221.3	196.8	183.0	290.4	238.7	160.2
Cash provided by operating activities	341.4	307.8	291.2	193.3	343.3	306.1	257.6	172.5
Free cash flow	35.2	141.8	88.7	63.9	37.0	148.0	69.5	45.3
Per share statistics								
Net income (loss) - basic	\$ 0.28	\$ 0.78	\$ 0.23	\$ 0.38	\$ 0.29	\$ 0.61	\$ 0.25	\$ 0.12
Net income (loss) - diluted	0.28	0.76	0.22	0.37	0.28	0.59	0.25	0.12
Free cash flow - basic	0.20	0.79	0.50	0.36	0.21	0.84	0.40	0.26
Total dividends declared	0.30	0.30	0.30	0.30	0.30	0.30	0.28	0.27



# SECTION 8: CONSTRUCTION AND DEVELOPMENT ACTIVITIES

#### La Lucha 130 MW Solar Project – Mexico

In May 2019, Northland announced the final investment decision followed by the commencement of the construction of its 100% owned La Lucha 130 MW solar project in the State of Durango, Mexico, which Northland originated as part of its broader Mexico development strategy. Total capital cost for the project is approximately \$190 million with project completion expected in the second half of 2020.

Northland is negotiating bilateral power contracts with a range of commercial and industrial offtakers in the regional market. Northland will initially fund the project through a combination of cash on hand and corporate credit facilities. Closer to project completion, Northland expects to utilize non-recourse project financing to finance La Lucha once management secures offtake agreements.

#### Deutsche Bucht 269 MW Offshore Wind Project – Germany

The construction of Northland's Deutsche Bucht offshore wind project is progressing according to schedule and is on budget. Installation of the project's 33 wind turbines began in June 2019, with 25 turbines installed to date. The total estimated project cost remains at approximately €1.4 billion (CAD \$2.0 billion) with project completion expected by the end of 2019.

#### Hai Long 1,044 MW Offshore Wind Project – Taiwan

In 2018, the Company's Hai Long project owned by Northland and its 40% partner, Yushan Energy, was allocated a total of 1,044 MW (626 MW net to Northland) by the Bureau of Energy of Taiwan under a FIT program and an auction process. Key aspects of the Hai Long project are presented below:

Sub-project	Gross Capacity (MW)	Net Capacity (MW) <sup>(1)</sup>	Year of Grid Connection	Type of Procurement
Hai Long 2A	300	180	2024	FIT
Hai Long 2B	232	139	2025	Auction
Hai Long 3	512	307	2025	Auction
Total	1,044	626		
(4) 5	1 1/ 60%			

(1) Represents Northland's 60% economic interest.

In February 2019, Northland and Yushan Energy executed a 20-year PPA with Taipower for the Hai Long 2A offshore wind project, based on the 300 MW FIT allocation. Northland remains engaged in developing Hai Long 2B and Hai Long 3 sub-projects and expects to execute their respective PPAs with Taipower in 2019.

# **SECTION 9: OUTLOOK**

Northland aims to increase shareholder value by creating high-quality projects underpinned by revenue arrangements that deliver predictable cash flows. Management actively seeks to invest in technologies and jurisdictions where Northland can benefit from an early-mover advantage and establish a meaningful presence while striving for excellence in managing Northland's operating facilities by enhancing their performance and value.

Management continues to expect adjusted EBITDA in 2019 to be in the range of \$920 to \$1,010 million and free cash flow per share in 2019 to be in the range of \$1.65 to \$1.95. Refer to Northland's 2018 Annual Report for additional information on Northland's outlook for 2019.

### SECTION 10: LITIGATION, CLAIMS AND CONTINGENCIES

Litigation, claims and other contingencies arise from time to time in the ordinary course of business for Northland. None of these contingencies, individually or in aggregate, are expected to result in a liability that would have a material adverse effect on Northland.



# SECTION 11: FUTURE ACCOUNTING POLICIES

Northland assesses each new IFRS or amendment to determine whether it may have a material impact on its consolidated financial statements. As at June 30, 2019, there have been no accounting pronouncements by the International Accounting Standards Board that would materially affect Northland's consolidated financial statements.

# **SECTION 12: RISKS AND UNCERTAINTIES**

For information concerning Northland's risks, uncertainties, financial instruments and contractual commitments refer to Northland's 2018 Annual Report and the 2018 AIF filed electronically at www.sedar.com under Northland's profile. Management believes there have been no material changes in the business environment or risks faced by Northland during the quarter that have not been disclosed in the 2018 Annual Report or the 2018 AIF.

Northland's overall risk management approach seeks to mitigate the financial risks to which it is exposed in order to maintain stable and sustainable levels of cash available to pay dividends to shareholders. Northland does not seek to mitigate fair value risk. Northland classifies financial risks into the categories of market risk, counterparty risk and liquidity risk. Refer to Note 15 of the 2018 Annual Report for additional information on Northland's risk management.

# SECTION 13: CONTROLS AND PROCEDURES OVER FINANCIAL REPORTING

A rigorous and comprehensive financial governance framework is in place at Northland and its subsidiaries. Northland's 2018 Annual Report contains a statement signed by Northland's Chief Executive Officer (**CEO**) and Chief Financial Officer (**CFO**) outlining management's responsibility for financial information contained in the report. Northland filed certifications, signed by the CEO and CFO, with the Canadian Securities Administrators in February 2019 in association with the filing of the 2018 Annual Report and other annual disclosure documents. In those filings, Northland's CEO and CFO certified, as required in Canada by National Instrument 52-109, Certification of Disclosure in Issuers' Annual and Interim Filings, the appropriateness of the financial disclosures in Northland's annual filings and the effectiveness of Northland's disclosure controls and procedures. The CEO and CFO have certified to securities regulators the appropriateness of the financial disclosures in Northland's interim filings for the period ended June 30, 2019, and that they are responsible for the design of disclosure controls and procedures and internal controls over financial reporting. The interim filings include this MD&A and the accompanying unaudited interim condensed consolidated financial statements.

There have been no changes in the design of internal controls over financial reporting during the quarter ended June 30, 2019, that have materially affected or are reasonably likely to materially affect Northland's internal controls over financial reporting.